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SECRET SECTION 1 OF 4 MEXICO 6867

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E.O. 11652: GDS
TAGS: PFOR, MX
SUBJECT: PRESIDENT ECHEVERRIA'S N. ASPIRATIONS

REF: MEXICO 6668

DEPT PASS AT DISCRETION TO USUN

EMBASSY REGRETS LENGTH OF THIS MESSAGE BUT CONSIDERS
CABLE PREFERABLE TO AIRGRAM BECAUSE OF (1) SIGNIFICANCE OF
ISSUE, (2) ECHEVERRIA'S CURRENT EFFORTS TO WIN SUPPORT FOR
UN SECGEN CANDIDACY, (3) NEEDS FOR PROMPT CONSIDERATION OF
ISSUE AND ASSESSMENT OF POLICY OPTIONS AND TACTICS BY
DEPARTMENT.

1. SUMMARY: PRESIDENT LUIS ECHEVERRIA ALVAREZ IS CLEARLY
CAMPAIGNING FOR POST OF SECRETARY GENERAL OF THE UNITED
NATIONS TO SUCCEED SECRETARY GENERAL WALDHEIM IN 1976. CON-
SIDERATIONS OF DECORUM AND SOME UNCERTAINTY AS TO HIS CHANCES
OF SUCCESS INHIBIT ECHEVERRIA'S CURRENT EFFORTS TO SEEK
SUPPORT FOR HIS CANDIDACY, BUT INDIRECT HINTS OR QUERIES
TO U.S. OFFICIALS, AS WELL AS A REPORTED DIRECT APPROACH
TO THE FOREIGN MINISTER OF LUXEMBOURG BY FOREIGN SECRETARY
RABAS, LEAVE NO DOUBT AS TO THE TREND OF ECHEVERRIA'S
INTENTIONS AND HOPES. HIS CANDIDACY IS ALL BUT AN ACCEPTED
FACT IN MEXICO.

2. ECHEVERRIA THE MAN IS SUPREMELY SELF-CONFIDENT, NOT
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INCLINED TO MUCH RELIANCE ON INSTITUTIONAL ADVISORS, A
PRODUCT OF FREQUENTLY CORRUPT AND HYPOCRITICAL MEXICAN POLITICAL SYSTEM. HE IS SOMETHING OF A PURITAN, MAINTAINS KILLING PACE OF ACTIVITY (NOT ALWAYS PRODUCTIVE), LOVES THE LIMELIGHT. REACTION TO CRISIS NOT PREDICTABLE BUT HAS TENDENCY TO ACT NOW, REFLECT LATER. AS INTERNATIONAL STATESMAN, ECHEVERRIA IS RELATIVELY UNSOPHISTICATED, TENDS TO OVERSIMPLIFY. HE CLEARLY CONSIDERS UNSC AS OBSTACLE TO DEMOCRATIC UNGA. HE HAS LONG Sought LEADERSHIP ROLE IN THIRD WORLD, CONSIDERS CHARTER OF ECONOMIC RIGHTS AND DUTIES OF STATES (CERDS) VIRTUAL PANACEA TO WORLD'S ILLS, HAS STRONG BUT NAIVE VIEWS ON DISARMAMENT. EMBASSY BELIEVES THAT ECHEVERRIA, IF ELECTED IN SECGEN, WOULD REQUIRE CONSIDERABLE EDUCATION IN MULTILATERAL DIPLOMACY, MIGHT SPRING SURPRISING INITIATIVES, WOULD BE HARD TO ADVISE. HE HAS SOME BIAS IN FAVOR OF WESTERN DEMOCRACIES OVER COMMUNIST STATES, CERTAINLY IS BIASED IN FAVOR OF THIRD WORLD AND WOULD CONTINUE TO CHAMPION THIRD WORLD, CERDS, NIEO. REACTION TO CRISSES UNPREDICTABLE. LIKE MOST MEXICANS, HE HAS INHERENT WARINESS IF NOT DISTRUST OF U.S. IF ECHEVERRIA ELECTED SECGEN, GOM WOULD CONTINUE MORE ACTIVIST THIRD WORLD POLICY THAN OTHERWISE MIGHT BE THE CASE.

3. IN VIEW OF THE SOMETIMES CRUCIAL IMPORTANCE OF THE UN SECRETARY GENERAL POSITION AT TIMES OF INTERNATIONAL CRISSES, THE EMBASSY WISHES TO SHED SUCH LIGHT AS IT MAY ON ECHEVERRIA (IN ADDITION TO ANALYSES PREVIOUSLY SUBMITTED OVER THE YEARS OF ECHEVERRIA'S PROMINENCE). THE DEPARTMENT IS UNDOUBTEDLY CONSIDERING THE PROS AND CONS OF ECHEVERRIA'S CANDIDACY AS WELL AS THE IMPORTANCE OF ADVANCE PLANNING TO DETERMINE A VIABLE USG POSITION. END SUMMARY.

4. ECHEVERRIA, THE MAN: CONSIDERABLE ANALYSIS ON ECHEVERRIA EXISTS IN PREVIOUS USG BIOGRAPHIC REPORTS. COMMENTS WHICH FOLLOW ARE INTENDED TO COMPLEMENT AND, IN SOME CASES, UPDATE THAT ANALYSIS ON THE BASIS OF FURTHER OBSERVATION. MORE THAN ONE CLOSE OBSERVER SINCE ECHEVERRIA'S ACCESSION TO THE PRESIDENCY HAS NOTED A "TOUCH OF MEGALOMANIA" IN ECHEVERRIA AND A POSSIBLY GROWING "MESSIANIC" ASPECT TO HIS CHARACTER. THAT OBSERVATION SECRET PROBABLY HAS MORE VALIDITY TODAY THAN EVER. ECHEVERRIA IS POSSESSED OF ENORMOUS SELF-CONFIDENCE. HIS CAREER MUST HAVE BEEN ALMOST A STRAIGHT-LINE PROJECTION OF THE MOST GLOWING ASPIRATIONS OF HIS YOUTH, AND THE PUBLIC RECORD REVEALS NO SERIOUS SETBACKS IN HIS CAREER. REACHING THE PRESIDENCY, FOCUS OF VIRTUALLY UNLIMITED POWER IN HIGHLY CENTRALIZED MEXICAN SYSTEM -- MEXICO HAS A LONG TRADITION OF STRONG MEN IN POWER, E.G. TWO EMPERORS SINCE

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MONTEZUMA, LONG "REIGN" OF PROFIRIO DIAZ -- ECHEVERRIA HAS ENHANCED AN ALREADY EXTRAORDINARY SENSE OF CONFIDENCE IN HIS OWN POWERS, PRESCIENCE, AND RIGHTNESS.

5. ECHEVERRIA EVIDENTLY DISCOUNTS OR SOMETIMES IGNORES ADVISE FROM THOSE INSTITUTIONALLY RESPONSIBLE FOR COUNSELING HIM. NEITHER FOREIGN SECRETARY RABASA NOR FOREIGN SECRETARIAT EXPERTS SEEM TO HAVE MUCH INFLUENCE WITH HIM. MOREOVER, ECHEVERRIA DOES NOT HESITATE TO LUMP SENIOR CABINET OFFICERS WITH THE BUREAUCRACY IN GENERAL OF WHOM HE IS FREQUENTLY CRITICAL. HE IS PROBABLY MOST RECEPTIVE TO THE VIEW OF A HANDFUL OF CLOSE ASSOCIATES WHO ARE NOT, ON A GIVEN FOREIGN POLICY OR ECONOMIC ISSUE, EXPERT OR EVEN PARTICULARLY WELL-INFORMED; THESE FEW INCLUDE HIS WIFE.


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BY THEN ON HIS BUREAUCRATIC CAREER, ECHEVERRIA MOVED NEXT TO THIRD-ECHELON JOB IN THE SECRETARIAT OF EDUCATION, AND IN 1958 TO THE SECRETARIAT OF GOVERNMENT (INTERIOR), TRADITIONAL STEPPING STONE TO THE PRESIDENCY.

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7. WE DO NOT QUESTION ECHEVERRIA'S SINCERITY IN SEEKING GREATER DEGREE OF SOCIAL AND ECONOMIC JUSTICE FOR ALL MEXICANS -- WITHIN THE MEXICAN POLITICAL SYSTEM -- AND HE HAS ACHIEVED SOME SUCCESS (DEGREE IS DEBATABLE) IN IMPROVING THE LOT OF MEXICAN POOR. BUT THERE IS NO EVIDENCE THAT ECHEVERRIA EVER REBELLED AGAINST THE INNATE HYPOCRISY AND CORRUPTION OF THE MEXICAN SYSTEM -- ONE WHICH PRESENTS A FACADE OF "REVOLUTIONARY DEMOCRACY" TO THE WORLD AND ITS OWN CONSTITUENCY WHILE CONSTITUTING IN FACT A SYSTEM DESIGNED OR ADAPTED TO CONCENTRATE POLITICAL POWER AND A GRASP AT WEALTH WITHIN THE HANDS OF A SMALL ESTABLISHMENT. THE SYSTEM FITS HIM LIKE A GLOVE; ECHEVERRIA OBVIOUSLY FOUND HIS TALENTS AND ASPIRATIONS SUITED TO THE MEXICAN POLITICAL WAY OF LIFE.

8. HIS ACCEPTANCE OF THINGS-AS-THEY-ARE IN MEXICO CONTRASTS SOMEWHAT WITH A PURITANICAL STREAK IN HIS PSYCHOLOGY. HE IS MICH GIVEN TO PREACHING AND EXHORTATION. ABSTEMIOUS AND RATHER AUSTERE, HE IS CRITICAL OF THE PERMISSIVENESS AND RELAXATION IN TRADITIONAL SOCIAL PATTERN IN RECENT TIMES IN MOST WESTERN SOCIETIES. HE WAS NO DOUBT PERSONALLY RESPONSIBLE IN 1974 FOR BARRING FROM MEXICAN TELEVISION THIRTY-ODD TELEVISION PROGRAMS IMPORTED FROM ABROAD WHICH HE FELT WERE HARMFUL TO THE MORALS OF MEXICAN YOUTH. DOES THIS PURITANISM REFLECT SCRUPULOUS PERSONAL HONESTY AND REJECTION OF CORRUPTION? THOUGH HE HAS SUBSTANTIAL HOLDINGS (SOME OF WHICH HE IS DONATING TO WORTHY CAUSES SUCH AS A THIRD WORLD UNIVERSITY), ANY EVIDENCE THAT ECHEVERRIA MAY HAVE PROFITED MATERIALLY FROM HIS POSITION IS LACKING. BUT ACCUSATIONS OF CORRUPTION AGAINST HIS BLOOD RELATIVES AND EVEN MORE AGAINST HIS WIFE'S RELATIVES
9. ECHEVERRIA’S UNFLAGGING ENERGY IS TRULY ASTOUNDING. HE SEEMS REGULARLY TO WORK 16 HOURS OR MORE PER DAY, SEVEN DAYS A WEEK. IT IS NOT UNUSUAL FOR HIM TO MAKE FOUR OR FIVE PUBLIC APPEARANCES IN ONE DAY AND THE STREAM OF VIP VISITORS TO MEXICO DURING RECENT MONTHS AND THE STRAIN THIS MUST HAVE IMPOSED UPON ECHEVERRIA HAS BEEN IMPRESSIVE. HE IS AT PRESENT ON A 40-DAY, MANKILLING TOUR OF FOURTEEN COUNTRIES RANGING FROM CUBA TO INDIA. BUT THE NET ACCOMPLISHMENT OF ECHEVERRIA’S ALMOST FRENETIC ACTIVITY IS NOT SO IMPRESSIVE. AN OBJECTIVE OBSERVER CAN HARDLY ESCAPE THE EVENTUAL CONCLUSION THAT THE FLURRY OF ACTIVITY BECOMES AN END IN ITSELF JUST AS ECHEVERRIA HAS COME TO LOVE THE SHEER EXCITEMENT, COLOR, AND CHEERING CROWDS OF STATE VISITS, ALL QUESTIONS OF SUBSTANCE ASIDE. OBVIOUSLY, ECHEVERRIA IS CAPABLE OF ENDURING MORE STRESS IN TERMS OF WORKLOAD THAN MOST MEN, BUT THIS IS A SELF-IMPOSED BURDEN. NONE OF HIS PREDECESSORS OVER THE PAST TWO OR THREE DECADES HAS FOUND IT NECESSARY TO EXPEND QUITE SO MUCH ENERGY, PUT IN SO MANY HOURS ON THE JOB, MAKE SO MANY SPEECHES, OR ENGAGE IN SUCH FREQUENT TRAVEL AT HOME AND ABROAD IN ORDER TO GOVERN THIS LONG-STABLE COUNTRY.

10. HOW DOES ECHEVERRIA REACT TO SUDDEN STRESS WHICH IS NOT SELF-IMPOSED? Owing to the very stability mentioned above, which is based upon many factors (including a prolonged revolutionary period which exhausted Mexico in many respects, a military establishment which is content to stay out of politics, and a gradually improving economic situation over the years), the President of Mexico certainly encounters fewer sudden crises than his counterparts in many other countries. So crises are not a regular feature of Mexican life. But two incidents which

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INEVITABLY COME TO MIND ARE THOSE INVOLVING STUDENT DISORDERS IN 1968 (WHEN ECHEVERRIA WAS SECRETARY OF GOVERNMENT) AND IN 1971 WHEN HE WAS PRESIDENT. ON BOTH OCCASIONS ECHEVERRIA WAS UNDOUBTEDLY A KEY DECISION-MAKER AND HIS RESPONSE TO THE DISORDERS WAS DRASTIC AND VIOLENT. IN THE 1968 INCIDENT, FREQUENTLY REFERRED TO AS “THE MASSACRE OF TLATELOCO”, SOME 50 PEOPLE WERE KILLED BY REPRESSIVE FORCES OF THE GOVERNMENT. ONE OTHER ILLUSTRATIVE INCIDENT: IN MARCH 1975, WHEN ECHEVERRIA VISITED THE CAMPUS OF THE NATIONAL AUTONOMOUS UNIVERSITY OF MEXICO FOR THE FIRST TIME DURING HIS PRESIDENCY, HE WAS ATTACKED BY STUDENT GROUPS
-- WHO HURLED INSULTS AND STONES, ONE OF WHICH HIT HIM. OBVIOUSLY UNDER STRESS, HIS RESPONSE WAS TO CHARGE HIS ASAILANTS WITH BEING "MANIPULATED BY THE CIA". (SUBSEQUENTLY, ECHEVERRIA SENT EMISSARY PRIVATELY TO AMBASSADOR TO EXPLAIN THAT HE KNEW CIA ALLEGATION UNFOUNDED BUT THAT HE WAS DELIBERATELY ACCUSING STUDENTS OF AFFILIATION THEY WOULD ABHOR. HE ASSERTS THAT SUCH TACTICS "STEAL THE BANNERS FROM THE LEFT", I.E. THAT THIS IS HIS METHOD OF PRE-EMPTING ISSUES FROM THE DOMESTIC LEFT. WHATEVER ELSE MAY BE SAID, HE SHOWED CONSIDERABLE PERSONAL COURAGE IN FACING AN ANGRY CROWD.)

11. PERHAPS THE SALIENT CONCLUSIONS TO BE DRAWN FROM THE FOREGOING OBSERVATIONS ARE THE FOLLOWING. ECHEVERRIA THE MAN IS AN AUTHENTIC PRODUCT OF HIS CULTURE AND SYSTEM WITH A DISCERNIBLE BENT TOWARD AUTHORITARIANISM UNDER PRESSURE. SECOND, HE IS NOT A MAN TO BE GUIDED TO A VERY GREAT EXTENT BY HIS ADVISORS, RATHER, HE HAS THE GREATEST FAITH IN HIS OWN ABILITY AND WISDOM. THIRD, HE IS NOT AT HIS BEST IN CRISIS SITUATIONS. HIS FAULT IS NOT SO MUCH TO "FLAP" AS TO STRIKE OUT VIGOROUSLY WITHOUT MUCH APPARENT REFLECTION -- MUCH AS IN THE APOCRYPHAL MILITARY DICTUM: "WHEN IN DOUBT, DO ANYTHING", I.E., DO NOT REMAIN PASSIVE.

12. ECHEVERRIA, THE STATESMAN: DESPITE ECHEVERRIA'S EXTRAORDINARILY WFS RHK#SURE TO THE REST OF THE WORLD SINCE HIS ELECTION AS PRESIDENT, HE REMAINS IN MOST WAYS RATHER PROVINCIAL AND UNSOPHISTICATED IN HIS WORLD VIEWS. PERHAPS HE STRONGEST TENDENCIES IN INTERNATIONAL AFFAIRS ARE (1) TO OVERSIMPLIFY AND (2) TO PERSIST ONCE HE HAS EMBARKED UPON A COURSE. ECHEVERRIA TENDS TO SUPERIMPOSE THE "REVOLUTIONARY VIEWS" OF HIS MEXICAN EXPERIENCE UPON INTERNATIONAL PROBLEMS. WITH SOME NAIVETE, AND SEEING THE WORLD THROUGH THE EYES OF A SECOND-GENERATION MEXICAN "REVOLUTIONARY", HE SEES THAT WHICH IS "REVOLUTIONARY" AS GOOD WITHOUT LOOKING BEHIND LABELS VERY MUCH. HIS INTERNATIONAL OUTLOOK ALSO EMBODIES THE QUIXOTIC STRAIN IN MEXICAN FOREIGN POLICY. MEXICO CONTINUES, FOR EXAMPLE, TO RECOGNIZE THE SPANISH REPUBLICAN GOVERNMENT. ECHEVERRIA FAVORS "IDEOLOGICAL PLURALISM", AT LEAST IN PRINCIPLE, BUT THIS DOES NOT MEAN THAT HE IS AS RECEPTIVE TOWARD THE PRESENT CHILEAN GOVERNMENT AS TOWARD THE CASTRO REGIME IN CUBA.

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13. A PRODUCT OF HIS SYSTEM, ECHEVERRIA FREQUENTLY TAKES ONE STAND IN PUBLIC AND ANOTHER IN PRIVATE. THIS HAS BEEN CONSISTENTLY TRUE OF HIS DEALINGS WITH THE UNITED STATES. FREQUENTLY SHARPLY CRITICAL OF THE U.S., HE NEVERTHELESS SENDS PRIVATE SIGNALS OF FRIENDSHIP AND UNDERSTANDING OF THE UNITED STATES.

14. ECHEVERRIA’S THESIS FOR HIS LICENCIATE IN LAW WAS ENTITLED “THE SYSTEM OF EQUILIBRIUM OF POWER AND THE LEAGUE OF NATIONS.” THOUGH THIS WORK IS LARGELY A REHASH CRIBBED FROM AUTHORS ECHEVERRIA HAD CONSULTED, ONE OF HIS CONCLUSIONS IS OF PARTICULAR INTEREST: “...THE LEAGUE OF NATIONS FAILED IN CONSIDERABLE PART BECAUSE IT HAD BEEN CONVERTED INTO THE POLITICAL INSTRUMENT OF THE GREAT POWER VICTORS WHICH PURSUED AFTER 1919 THEIR SAME AMBITIONS FOR WORLD PREDOMINANCE.” NO DOUBT ECHEVERRIA RETAINS THE SAME VIEW TODAY. HE HAS MADE IDENTICAL STATEMENTS CONCERNING THE UN AND THE VICTORS OF WORLD WAR II. IN EFFECT, HE DISAPPROVES OF THE PREROGATIVES AND TO SOME EXTENT THE SPECIAL ROLE OF THE SECURITY COUNCIL. EARLY IN HIS PRESIDENCY, HE SOUGHT SUPPORT FOR A PROPOSAL TO ESTABLISH A PERMANENT SEAT ON THE SECURITY COUNCIL FOR THE THIRD WORLD, I.E. WITH VETO POWER. HE CLEARLY CONSIDERS THE SECURITY COUNCIL A DRAG AND AN OBSTACLE UPON THE GENERAL ASSEMBLY. HE SEEMS TO HAVE NO APPRECIATION FOR THE MEAN-
ING OF THE PHRASE "TYRANNY OF THE MAJORITY". HIS NATIONAL EXPERIENCE HAS GIVEN HIM NO BASIS FOR DEVELOPING AN ATTITUDE OF FOREBEARANCE TOWARD THE MINORITY.

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15. ECHEVERRIA SEES THE CRITICAL ISSUES OF OUR TIME AS ECONOMIC IN NATURE AND HIS VIEWS ARE AT TIMES EXTREME. HIS WIFE UNDOUBTEDLY REFLECTED HIS VIEWS WHEN SHE RECENTLY REPEATED SEVERAL TIMES THE PHRASE, "THE CHARTER (OF ECONOMIC RIGHTS AND DUTIES OF STATES) OR WAR." HE BELIEVES THAT THE MAJOR THREAT OF WAR LIES IN THE ECONOMIC DIFFERENCES BETWEEN DEVELOPING COUNTRIES AND THE INDUSTRIALIZED POWERS. HE PROBABLY SEES THE CHARTER AS THE CROWNING ACHIEVEMENT OF HIS LIFE WORK AND THERE CAN BE NO QUESTION BUT WHAT HE WILL CONTINUE TO PRESS FOR WORLDWIDE ADHERENCE TO THE CHARTER AND ITS EVOLUTION INTO ACCEPTED INTERNATIONAL LAW SO LONG AS HE MAY PLAY A ROLE IN PUBLIC LIFE.

16. ALTHOUGH ECHEVERRIA SUPPOSEDLY SEES THE MAJOR PROBLEMS OF OUR TIMES AS ECONOMIC, HE DOES NOT HAVE A VERY GOOD GRASP OF THE SUBJECT. AS IN FOREIGN RELATIONS, HE APPEARS TO BE RELYING LESS AND LESS ON THE ECONOMISTS AT THE BANK OF MEXICO AND TREASURY THAT DEVELOPED AND IMPLEMENTED MEXICO'S SUCCESSFUL "GROWTH WITH STABILITY" POLICIES. ECONOMIC DECISIONS UNDER ECHEVERRIA SHOW MORE CONCERN FOR SHORT-RUN POLITICAL PROBLEMS THAN THE LONG-RUN ECONOMIC WELL-BEING OF THE NATION. UNDER ECHEVERRIA, INFLATION HAS BECOME A SERIOUS PROBLEM, THE BALANCE OF PAYMENTS HAS DETERIORATED AND PRIVATE INVESTMENT HAS STAGNATED. THE BUSINESS COMMUNITY HAS BEEN PARTICULARLY ALIENATED UNDER THIS REGIME. WE SUSPECT SOME OF THE LEADING ECONOMISTS IN RESPONSIBLE GOVERNMENT POSITIONS ARE SECRETLY PRAYING THAT THE ECONOMY CAN BE HELD TOGETHER UNTIL THE END OF THIS ADMINISTRATION. CONTINUATION OF SOME OF ECHEVERRIA'S POLICIES SUCH AS PUBLIC SECTOR SPENDING IN EXCESS OF RESOURCES, HIGH WAGE INCREASES AND DENIGRATION OF THE MIDDLE CLASS COULD LEAD TO ECONOMIC STAGNATION A LA URUGUAY OR ARGENTINA. WHILE THERE ARE GROUNDS TO HOPE THIS WILL NOT HAPPEN, IT IS UNLIKELY DA

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THE ECHEVERRIA ADMINISTRATION'S ECONOMIC POLICIES WILL, IN RETROSPECT, BE TO HIS CREDIT.

17. PERHAPS ECHEVERRIA, DESPITE THE IMPORTANCE HE
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ATTACHES TO ECONOMIC ISSUES, HAS OCCASIONAL DOUBTS AS TO THE LIKELY CAUSE OF FUTURE CONFLICT. IF SO, HIS "SOLUTION" IS SIMPLY A REPEATED CALL FOR TOTAL DISARMAMENT AND FOR THE USE OF RESOURCES SPENT ON ARMS BY THE GREAT POWERS IN MEETING THE NEEDS OF THE DEVELOPING WORLD. HIS VIEWS ON THE DISARMAMENT OF NUCLEAR POWERS ARE, TO SAY THE LEAST, NAIVE.

18. ON THE MEXICAN NATIONAL SCENE ECHEVERRIA, DESPITE HIS VISITS TO SOCIALIST COUNTRIES AND OCCASIONAL PRAISE FOR THE "SECOND WORLD'S" SUPPORT FOR HIS VIEWS, NEVERTHELESS MAINTAINS A PRIVATELY SUSPICIOUS OUTLOOK TOWARD COMMUNIST COUNTRIES. DURING HIS PRESIDENCY HE HAS NOT HESITATED TO EXPEL SOVIET DIPLOMATS AS A RESULT OF INDIRECT INVOLVEMENT IN SUBVERSION WITHIN MEXICO. FOLLOWING HIS TRIP TO THE SOVIET UNION AND THE PRC, HE EXPRESSED PRIVately CONSIDERABLE DISTASTE FOR WHAT HE HAD SEEN OF SOCIALIST SYSTEMS.

19. ECHEVERRIA AS SECGEN: THE FOLLOWING COMMENTS ARE HIGHLY SPECULATIVE. OBVIOUSLY, NO ONE CAN FORESEE JUST HOW ECHEVERRIAMIGHT ACT AS SECRETARY GENERAL OF THE UN: THE RESPONSIBILITY MIGHT TRANSFORM HIM SUBSTANTIALLY. NONETHELESS, WE THINK IT WORTHWHILE TO DELINEATE CERTAIN GENERAL BASED UPON ECHEVERRIA'S BEHAVIOR IN THE PAST.

A. ECHEVERRIA WOULD REQUIRE CONSIDERABLE GUIDANCE (EDUCATION) IN THE WAYS OF INTERNATIONAL ORGANIZATION. DESPITE HIS PARTICIPATION IN MANY CONFERENCES (MAINLY DURING HIS PRESIDENCY), HE HAS NEVER BEEN EXPOSED TO THE MECHANICS OF MULTILATERAL DIPLOMACY OTHER THAN AS AN "HONORED GUEST SPEAKER" AND HE ALMOST CERTAINLY HAS NO TRUE APPRECIATION OF THE PROCESS OF FINE-TUNING, TRADE-OFFS, AND INTRICATE COMPROMISE BY WHICH DIFFERING POSITIONS ARE RECONCILED TO THE EXTENT POSSIBLE. HE UNDERSTANDS A LITTLE ENGLISH BUT HAS NO OTHER LANGUAGE THAN HIS NATIVE SPANISH.

B. AS PRESIDENT, ECHEVERRIA HAS MORE THAN ONCE DISCONCER TED HIS PRINCIPAL (INSTITUTIONAL) ADVISORS BY SURPRISING INITIATIVES. HE PLAYS TO A LARGE AUDIENCE AND HE IS ACCUSTOMED TO A SYSTEM WHERE ADVISORS PICK UP THE PIECES.

C. AS BETWEEN THE WESTERN DEMOCRACIES AND THE COMMUNIST COUNTRIES, ECHEVERRIA WOULD PROBABLY STRIVE TO BE IMPARTIAL THOUGH PERSONALLY PREJUDICED IN FAVOR OF THE

D. AS BETWEEN THE THIRD WORLD AND ALL THE OTHER WORLDS, ECHEVERRIA WOULD FAVOR THE FORMER. TO ADOPT A RIGIDLY IMPARTIAL, NEUTRAL POSITION TOWARD THE THIRD WORLD (TO WHICH HE WOULD, IN FACT, OWE HIS SUPPORT FOR ELECTION) WOULD BE TO TURN HIS BACK ON THE ENTIRE SUM AND SUBSTANCE OF HIS SIX-YEAR CRUSADE ON BEHALF OF LDS’S. IT IS INCONCEIVABLE THAT HE WOULD IN ANY REAL WAY DETACH HIMSELF FROM SUCH FAVORITE CAUSES AS CERDS, DISARMAMENT (AS PREACHED BY MEXICO), A RATHER VAGUE WORLD FOOD BANK PROPOSAL HE ADVANCED IN LATE 1974. IT IS SCARCELY LESS CREDIBLE THAT HE MIGHT SUDDENLY RISE ABOVE HIS ETERNAL POLEMICS AGAINST THE ”RICH COUNTRIES” AS RESPONSIBLE FOR MOST OF THE WORLD’S ILLS.

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OF THE MAN WOULD MAKE IT DIFFICULT FOR HIM TO PLAY THE
ROLE OF THE CALM, DISINTERESTED AND IMPARTIAL MEDIATOR
WITHOUT INJECTING
HIS OWN RATHER EMOTIONAL VIEWS INTO ANY
GIVEN SITUATION. HIS "CRISIS QUOTIANT", VZANSKBLOF#
REACTION TO RELATIVELY MINOR MEXICAN EVENTS, IS NOT PARTI-
CULARLY REASSURING.

F. ECHEVERRIA'S WHOLE FORMATIVE BACKGROUND HAS
NOT LED HIM TO VIEW THE U.S. DISPASSIONATELY. LIKE MOST
MEXICANS, HE HAS CERTAIN DEFENSIVE REFLEXES TOWARD THE
U.S. IT IS NOT AT ALL CLEAR THAT THESE REFLEXES WOULD
CEASE TO EXIST IN A NEW ROLE.

G. ON A MORE PROSAIC LEVEL, ECHEVERRIA MIGHT BE
EXPECTED TO TRAVEL WIDELY AS UN SECGEN. HE LOVES STATE
TRAVEL, AS PRESIDENT. WOULD HE REMEMBER THAT HE WAS
WEARING A NEW HAT, OR SIMPLY TAKE UP WHERE HE HAD LEFT
OFF?

H. FINALLY, IT IS TOO SOON TO EVALUATE ECHE-
VERRIA'S SUCCESSOR AS PRESIDENT OF MEXICO, BUT THERE IS
AT LEAST A CHANCE THAT THE SUCCESSOR MIGHT BE SOMEWHAT
LESS OF AN ACTIVIST ON BEHALF OF THE THIRD WORLD. HOW-
EVER, SHOULD ECHEVERRIA BECOME SECGEN OF THE UN, VIRTUALLY
ALL MEXICANS, INCLUDING THE NEW PRESIDENT, WOULD OUT OF
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